

COMMUNITY & LEISURE	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2001/2002	***** 2002/03 *****		2003/2004
	£	ORIGINAL	REVISED	£

SERVICE ANALYSIS

Sport and Leisure	755,000	742,730	700,660	424,840
Personal Social Services	105,502	96,850	98,070	93,620
Arts Development	29,693	36,170	35,460	44,920
Saffron Walden Museum	252,680	247,970	254,710	271,260
Tourism	133,876	132,620	139,790	149,640
Grants to Outside Bodies	193,811	192,370	198,980	192,930
Bridge End Gardens	66,913	47,060	71,230	65,340
Emergency Planning	58,372	63,600	61,710	54,770
Community Safety	235,613	116,970	233,420	227,030
Drug Awareness	58,241	32,020	32,480	35,060
COMMITTEE TOTAL	<u>1,889,701</u>	<u>1,708,360</u>	<u>1,826,510</u>	<u>1,559,410</u>

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COMMUNITY & LEISURE MANAGEMENT

Staffing Costs	126,711	131,450	129,660	136,390
Direct Admin Costs	3,896	1,770	1,830	1,810
Internal Charges - Central Management	19,900	24,270	20,450	21,310
- Office Services	17,928	20,860	18,660	17,650
- Other Support Services	62,467	64,580	61,470	66,710
	230,902	242,930	232,070	243,870
Income - Internal Charges	(230,902)	(242,930)	(232,070)	(243,870)
	0	0	0	0

SPORTS AND LEISURE

LEISURE (CLIENTSIDE)

PFI arrangement	-	250,000	250,000	258,750
Other Premises Costs	-	-	2,550	2,610
Private Finance Initiative Expenses	20,337	-	20,000	-
Premises - Dunmow Sports Centre	28,991	-	-	-
Premises - Lord Butler Fitness & Leisure Centre	96,906	-	-	-
Management Fee	27,232	-	-	-
Internal Charges - Management	104,205	111,150	105,400	48,610
- Central Management	23,810	27,380	0	0
- Premises	7,737	12,610	7,660	260
- Other Services	82,827	33,390	30,550	11,040
- Capital Charges	303,870	240,000	207,210	15,000
	695,915	674,530	623,370	336,270
Income - Contract Payments	(11,114)	0	0	0
- Other	(32,570)	(30,710)	(25,430)	(19,800)
	652,231	643,820	597,940	316,470

LEISURE & ADMINISTRATION

Staffing Costs	51,678	50,630	51,690	54,770
Direct Admin Costs	1,114	750	1,460	1,530
Internal Charges - Management	8,110	8,360	8,270	9,820
- Other Support Services	4,823	4,910	5,020	5,540
	65,725	64,650	66,440	71,660
Income - Internal Charges	(42,020)	(40,360)	(41,420)	(44,420)
	23,705	24,290	25,020	27,240

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SPORTS DEVELOPMENT

Staffing Costs	29,943	30,760	31,280	32,690
Promotional Activities	12,390	11,540	11,430	11,720
Sports Development Trading	10,544	14,630	14,500	14,900
Internal Charges - Management	17,880	19,250	16,620	18,720
- Other Support Services	12,616	6,880	12,460	12,470
- Development Trading	2,196	2,780	2,630	2,730
- Capital Charges	6,075	5,780	5,780	5,500
	91,644	91,620	94,700	98,730
Income - Sports Development Trading	(12,580)	(17,000)	(17,000)	(17,600)
	79,064	74,620	77,700	81,130

PERSONAL SOCIAL SERVICES

DAY CENTRES

Direct Costs - Saffron Walden	11,486	12,850	10,860	10,960
- Stansted	7,519	9,910	7,960	8,030
- Takeley	6,352	9,220	7,030	7,190
- Thaxted	7,612	9,400	8,310	8,500
- Dunmow	13,036	13,240	14,400	14,710
Internal Charges - Management	5,020	7,990	6,450	6,620
- Other Support Services	4,166	5,530	4,700	4,860
- Capital Charges	53,880	45,060	55,450	54,840
	109,071	113,200	115,160	115,710
Income - Donations	(3,569)	(3,350)	(4,090)	(4,090)
- Fees and Charges	0	(13,000)	(13,000)	(18,000)
	105,502	96,850	98,070	93,620

MEALS ON WHEELS

Staffing Costs	160,731
Cost of Meals	87,341
Direct Admin Costs	2,466
Internal Charges - Management	20,300
- Other Support Services	19,489
	290,327
Income - Charge for Meals	(126,405)
- ECC Contribution	(163,922)
	0

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COMMUNITY INFORMATION CENTRE

Staffing Costs	34,082	41,380	40,240	42,640
Premises - Thaxted	47,439	16,160	16,790	16,570
Direct Admin Costs	11,729	9,880	8,530	7,800
Internal Charges - Management	8,330	6,400	6,360	6,480
- Other Support Services	28,216	25,620	27,510	21,130
- Capital Charges	3,680	0	3,970	3,780
	<u>133,476</u>	<u>99,440</u>	<u>103,400</u>	<u>98,400</u>
Income - Agency Account	(33,842)	(9,400)	(9,400)	(9,400)
- Internal Charges	<u>(99,634)</u>	<u>(90,040)</u>	<u>(94,000)</u>	<u>(89,000)</u>
	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

ARTS DEVELOPMENT

Staffing Costs	26,568	29,420	27,590	29,730
Professional Promotions	6,657	3,250	6,750	6,890
Community Development	2,830	2,250	2,250	2,250
Other Running Costs	4,447	3,000	3,010	3,010
Internal Charges - Management	7,220	7,310	8,150	8,570
- Other Support Services	2,597	2,350	2,620	2,640
	<u>50,319</u>	<u>47,580</u>	<u>50,370</u>	<u>53,090</u>
Income - Grant	(15,670)	(9,910)	(9,910)	(2,920)
- Other	<u>(4,956)</u>	<u>(1,500)</u>	<u>(5,000)</u>	<u>(5,250)</u>
	<u><u>29,693</u></u>	<u><u>36,170</u></u>	<u><u>35,460</u></u>	<u><u>44,920</u></u>

MUSEUM - SAFFRON WALDEN

Staffing Costs	151,228	153,380	156,070	163,800
Repairs and Maintenance	36,943	33,000	33,000	34,120
Additional Storage	3,322	3,460	3,280	3,340
Other Premises Costs	17,358	18,130	18,690	19,500
Conservation and Display	4,100	4,400	4,400	4,500
Collection Management	4,981	3,240	3,240	3,330
Direct Admin Costs	20,097	16,830	16,940	17,330
Internal Charges - Management	8,360	9,080	10,760	12,630
- Repairs and Maintenance	4,928	4,400	4,450	4,540
- Additional Storage	2,146	2,220	2,200	2,200
- Other Premises Costs	4,263	5,020	5,410	6,210
- Other Support Services	26,205	27,300	29,080	32,100
	<u>283,931</u>	<u>280,460</u>	<u>287,520</u>	<u>303,600</u>
Income - School Visits	(9,517)	(9,100)	(9,500)	(9,500)
- Admission Charges	(5,419)	(7,000)	(7,000)	(7,000)
- Museum Grants	(1,187)	(3,000)	(3,000)	(3,000)
- Other	(7,581)	(5,600)	(5,600)	(5,020)
- External Charges	(6,162)	(6,370)	(6,240)	(6,240)
- Internal Charges	<u>(1,385)</u>	<u>(1,420)</u>	<u>(1,470)</u>	<u>(1,580)</u>
	<u><u>252,610</u></u>	<u><u>247,970</u></u>	<u><u>254,710</u></u>	<u><u>271,260</u></u>

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TOURIST INFORMATION CENTRE

Staffing Costs	75,998	78,250	80,580	86,570
Premises	22,576	24,000	23,760	23,980
Promotional Activities	11,443	9,150	9,400	9,460
Direct Admin Costs	1,188	1,360	1,360	1,360
Grants and Subscriptions	1,075	1,200	1,110	1,140
Internal Charges - Management	13,970	14,370	14,140	15,980
- Premises	360	530	510	520
- Promotional Activities	17,080	13,870	16,090	15,900
- Other Support Services	11,604	12,100	15,050	16,580
	155,294	154,830	162,000	171,490
Income	(21,418)	(22,210)	(22,210)	(21,850)
	133,876	132,620	139,790	149,640

GRANTS AND CONTRIBUTIONS

Citizens Advice Bureaux	69,000	69,000	69,000	69,000
Assistance to the Arts	4,500	4,500	4,500	4,500
Sport and Recreation	9,590	1,500	1,500	1,500
Council for Voluntary Service	13,220	13,220	13,220	13,220
Volunteer Bureau	2,500	2,500	2,500	2,500
Crossroads Care Scheme	8,000	8,000	8,000	8,000
Other Welfare Grants	22,446	11,600	11,600	11,600
Assistance to the Arts Subscriptions	4,514	4,510	4,510	4,510
Sport & Recreation Subscriptions	260	500	500	500
Local Road Safety Advisory Committee	500	500	500	500
One Year core Funding	0	10,000	10,000	10,000
Contingency	0	5,000	5,000	5,000
Internal Charges - Management	27,140	27,040	28,260	31,290
- Accommodation	13,031	14,500	15,020	10,810
- Capital Charges	34,115	40,000	44,870	40,000
	208,816	212,370	218,980	212,930
Income - Pig Market	(15,005)	(20,000)	(20,000)	(20,000)
	193,811	192,370	198,980	192,930

BRIDGE END GARDENS

Staffing Costs	21,993	21,230	23,560	25,720
Gardens	59,602	31,490	62,340	27,450
Internal Charges - Management	8,124	0	8,440	8,950
- Other Services	5,973	3,340	3,360	3,220
	95,692	56,060	97,700	65,340
Income - Grant	(26,269)	(9,000)	(26,470)	0
- Donations	(2,510)	0	0	0
	66,913	47,060	71,230	65,340

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EMERGENCY PLANNING

Staffing Costs	26,779	33,360	34,230	32,030
Emergency Centre	501	590	640	640
Disaster Funding	18,116	0	0	0
Direct Admin Costs	2,020	2,810	2,750	2,800
Internal Charges - Emergency Centre	25,763	23,550	24,960	17,160
- Other Services	19,589	23,730	18,890	20,810
	92,768	84,040	81,470	73,440
Income - Internal Charges	(34,396)	(20,440)	(19,760)	(18,670)
	58,372	63,600	61,710	54,770

COMMUNITY SAFETY

Staffing Costs	22,884	21,660	29,390	32,060
Community Safety	0	7,500	7,500	7,500
Youth Initiatives	27,960	28,000	28,000	28,000
Crime Prevention	59,243	20,300	53,660	23,010
Internal Charges - Management	35,890	42,310	46,870	48,320
- Youth Initiative	11,919	15,220	16,850	17,720
- Crime Protection	12,720	9,580	11,850	12,090
- Capital Charges	108,593	0	101,360	95,930
	279,209	144,570	295,480	264,630
Income - Grants & Donations	(16,500)	(6,000)	(6,000)	(6,000)
- Partnership	(26,564)	(20,000)	(52,960)	(30,000)
- Other	(532)	(1,600)	(3,100)	(1,600)
	235,613	116,970	233,420	227,030

DRUG AWARENESS

Staffing Costs	29,372	29,370	29,470	31,530
Drugs Reference Group	12,500	0	0	0
Communities Against Drugs	14,290	0	36,100	0
Direct Admin Costs	7,177	4,600	4,500	4,500
Internal Charges - Management	5,400	12,550	11,830	12,250
- Other	6,575	5,500	6,680	6,780
	75,314	52,020	88,580	55,060
Income - Donations	(2,783)	0	0	0
- Partnership	(14,290)	(20,000)	(56,100)	(20,000)
	58,241	32,020	32,480	35,060